## A Spreadsheet for Teachers of the Seven Pillars
### Social Entrepreneurs and the Seven Pillars

<table>
<thead>
<tr>
<th>Name</th>
<th>Organization</th>
<th>7 Pillars in Play</th>
<th>The Result</th>
</tr>
</thead>
</table>
| Allen, Will. Founder. Recipient of an Elfenworks Harmony with Hope® award. | Growing Power, [www.growingpower.org](http://www.growingpower.org) |  • Will Allen envisioned that everyone in America should have access to healthy food... and he drew on his skills farming as a young child to create Growing Power.  
  • Non-Duplication: address “food deserts” — urban areas lacking healthy, low-cost, sustainable food.  
  • Partnership: Growing Power runs numerous collaborative projects, teen internships and training projects, which engage city youth in producing healthy foods for their communities. Rainbow Farmers Cooperative.  
  • Credit Sharing: Shares credit with partners.  
  • Feedback: Many metrics, e.g., 5,000 people tour annually.  
  • Staying Power: Since 1993  
|                             |                               | From a 2.5-acre farm, located in the heart of Milwaukee, Growing Power is bringing healthy, low-cost, sustainable food to the “food deserts” of our nation’s urban centers, while educating a nation of the benefits of urban farming, and mitigating racism by empowering the minority communities they serve. |
| Alvarez, Rafael. Founder. Recipient of an Elfenworks Harmony with Hope award. | Genesys Works [www.genesysworks.org](http://www.genesysworks.org) @genesysworks |  • Vision: Genesys Works changes the trajectory of life for underprivileged students by providing them a meaningful internship during their senior year in high school. Special Skills: high-tech  
  • Non-Duplication: unique effort to break through generational poverty, bringing a culture that inspires the pursuit of a professional career.  
  • Partnership: Partnership with schools and industry. Industry partners are highlighted on the organization’s website. As a true social enterprise, three quarters of Genesys Works' budget is provided by partner companies, who benefit by engaging their trained “young professionals” at below-market rates.  
  • Credit Sharing: Credit to students, schools, and corporations.  
  • Feedback: More than 95% of graduates go on to college, and over 70% persist in their college career.  
  • Staying Power: Founded in 2002  
|                             |                               | After an initial eight-week intensive training on technical and soft-skills, students are assigned to work in a year-long internship at one of over a hundred participating corporations. As students recognize their potential as professionals in the corporate world, their future is forever changed. |
| Ashley Boren and Susan Corlett. | Sustainable Conservation [www.suscon.org](http://www.suscon.org) @suscon |  • Vision: Protecting the environment can also be good for business, and advances the stewardship of natural resources using innovative, pragmatic strategies that actively engage businesses and private landowners in conservation.  
  • Special Skills: Partnership, and establishing models for environmental and economic sustainability that can be replicated across California and beyond.  
|                             |                               | One big win: copper in brake pads, which will be reduced to ½ of 1% by 2025 — this was obtained in cooperation with manufacturers and legislators, resulting in SB346. [http://suscon.org/bpp/faq.php](http://suscon.org/bpp/faq.php) |
| Boyle, Gregory, SJ, Founder. Recipient of an Ellenworks Harmony with Hope award. | Homeboy Industries  
www.homeboy-industries.org  
@homeboyind | Vision: Homeboy Industries uses a “jobs not jails” intelligent, compassionate approach to assist at-risk and formerly gang-involved youth to become positive and contributing members of society through job placement, training, and education.  
Special Skills: youth nonviolence, youth training, jobs training, tattoo removal  
Non-Duplication: largest youth nonviolence group in the country  
Partnership: county, city, jails  
Credit Sharing: with the youth  
Feedback: recidivism  
Staying Power: over 26 years and counting  
Homeboy provides addiction and recovery programs; a full curriculum of classes that includes anger management, parenting, GED, and computer classes; and free services such as tattoo removal, mental health counseling, job development, legal counseling, and case management. Former gang members help manage and run the enterprise, which includes a bakery, café, and silkscreen operation, and maintenance and retail shops that fund about a third of Homeboy’s operations. |
| --- | --- | --- |
| Carter, James Earl, 39th U.S. President, and Carter, Rosalynn, Co-Founders. Mrs. Carter is a recipient of an Ellenworks In Harmony with Hope award. | The Carter Center, co-founder  
www.cartercenter.org  
| Vision: Waging Peace, Fighting Disease, Building Hope. President Carter is the source of the advice that formed the foundation of the Seven Pillar methodology. Jimmy Carter, at age 90, has said that as long as he has breath, he’ll never give up trying to help make the world a better place. The latest project is the plight of the world’s women.  
Special Skills: diplomatic, epidemiology, education, convening, research, policy, analysis  
Non-Duplication: one of the Carter Center mandates is to only go where needed, which is why they focused on “neglected” disease, for example.  
Partnership: donors, government ministries of health, and individual actors.  
Credit Sharing: with all partners, in annual reports, on website, on ends of videos, and so on.  
Feedback: sticklers for measurement, they count everything, from how many elections they’ve monitored to how many pills they’ve distributed to how many cases of a particular disease have been reported, and so on.  
Staying Power: Jimmy Carter is 90 years old and going strong  
Carter Center Co-founder Rosalynn Carter is a recipient of The Elfenworks Foundation In Harmony with Hope award. Mrs. Carter’s particular focus for over 35 years has been on mental health, especially stigma. Mrs. Carter is a tireless advocate against stigma for those facing mental illness. She’s got staying power.  
Center Notable Achievements:  
Guinea worm on the brink of eradication — the second disease ever to be tackled for eradication.  
Over 90 elections monitored.  
Other achievements too numerous to list. Visit the Center website. |
| Duttner, Joyce, SF Bay Area Director. Recipient of an Ellenworks In Harmony with Hope award. | The All Stars Project  
www.allstarsproject.org  
@allstarsproject | Vision: transform the lives of youth and poor communities using the developmental power of performance, in partnership with caring adults.  
Special Skills: Education. Performance.  
Non-Duplication:  
Partnership: caring adults, local schools  
Credit Sharing: the kids, adults, venues and sponsors  
Feedback: The Institute for Urban and Minority Education (IUME) at Columbia University’s Teachers College released a comprehensive study on the youth programs  
Each year, thousands of children and young adults, ages 5-25, participate in several dozen All Stars events. These include auditions, rehearsals, talent shows and performance workshops that take place in local school auditoriums and at the All Stars Project headquarters on 42nd Street in New York. |
| **Egger, Robert. Founder. Recipient of an Elfenworks Harmony with Hope award.** | **Founder of LA Kitchen (after founding DC Central Kitchen)**
www.dccentralkitchen.org  @dcck | **Vision:** DC Central Kitchen is America’s leader in reducing hunger with recycled food, training unemployed adults for culinary careers, serving healthy school meals, and rebuilding urban food systems through social enterprise.  
- **Special Skills:** Founder Robert Egger was a night club owner, skilled in the food services industry.  
- **Non-Duplication:** training was otherwise not being offered.  
- **Partnership:**  
- **Credit Sharing:** the graduates  
- **Feedback:** Charity Navigator “4 Star” Charity.  Started over 60 like-minded community kitchens plus Campus Kitchens project. Food delivered and number of graduates (and jobs) are all measured.  
- **Staying Power:** Since 1989 | When Robert Egger had the vision that he could change lives by teaching people food services rather than handing them sandwiches, he started DCCK, and the impact is that hundreds of thousands of pounds of leftover food are repurposed to create hundreds of thousands of meals a year. |
| **Eheart, Brenda. Founder. Recipient of an Elfenworks Harmony with Hope award.** | **Generations of Hope Development Corporation**
generationsofhope.org  @GenerationsofHope | **Vision:** Generations of Hope’s model is of an intentional intergenerational village filled with parents raising and adopting foster children and senior citizens volunteering to help support the kids and the community, in exchange for lowered rents. Hope Meadows, the first model, opened on a closed military base in Illinois in 1994, and now a dozen families live in the community, free of rent. In exchange, they agree to adopt 3-4 foster care kids who have slim chances of finding permanent homes.  
- **Special Skills:** social worker  
- **Non-Duplication:** unique response to flawed system  
- **Partnership:** government, adults, elderly  
- **Credit Sharing:** the community  
- **Feedback:** permanency rate tracked  
- **Staying Power:** since 1994 | Participating children, once the most difficult to place, boast a high 89% permanency rate. |
| **Farmer, Paul, MD. Co-founder. Recipient of an Elfenworks Harmony with Hope award.** | **Partners In Health**
www.pih.org  @pih | **Vision:** Founded in 1987, Partners in Health is a nonprofit organization relentlessly committed to improving the health of the poor and marginalized.  
- **Special Skills:** medical  
- **Non-Duplication:** medically underserved areas  
- **Partnership:** donors, American hospitals, Navajo Nation, COPE Project, community health workers, Justice Resource Institute.  
- **Credit Sharing:** donors  
- **Feedback:** measures number of community members served, and success with changing NIH guidelines on resistant TB.  
- **Staying Power:** since 1987 | PIH has a presence in at least a dozen countries, including the US. All projects share common goals: to care for patients, to alleviate the root causes of disease in their communities, and to share lessons learned around the world. |
| **Fricks, Grace. Founder.** | **Access to Capital for Entrepreneurs**
www.aceloans.org  @aceloans | **Vision:** Access to Capital for Entrepreneurs (ACE), formerly Appalachian Community Since inception ACE has provided over $4 million in financing to small businesses. Through loans, financial literacy education, coaching, and connections, ACE has Rev 1.01a May 2, 2015 Copyright © 2015 The Elfenworks Foundation. All Rights Reserved.
- Special Skills: Finance  
- Non-Duplication: Fricks began by uniquely serving this community, the poorest in the nation.  
- Partnership: the entrepreneurs themselves.  
- Credit Sharing: with the entrepreneurs themselves.  
- Feedback: number of successful businesses launched.  
- Staying Power: since 1998 | helped hundreds of north Georgians fulfill their dreams. |

| **Grusky, David. Founder. Director. Stanford Center on Poverty and Inequality www.inequality.com** | Fresh Lifelines for Youth www.flyprogram.org  
- Vision: Young people who are in trouble with the law might be less likely to re-offend if they understand the law and the consequences of their crimes  
- Special Skills: legal  
- Non-Duplication: 1,000 at-risk kids otherwise would not have such a course.  
- Partnership: juvenile justice system  
- Credit Sharing: the youth themselves  
- Feedback: Research based. Outcome driven. FLY costs less than 10% of the cost of incarceration, and more than 80% of all youth in FLY’s programs share that FLY inspired them to change their lives. Since 2000, FLY has helped more than 10,000 marginalized and under-served youth gain the life skills and character needed to avoid the criminal justice system and transform into positive community leaders  
- Staying Power: Since 2000 | Each year more than 1,000 at-risk kids take part in a 12-week law course; 70 of those youth who want to transform their lives can enter leadership training, giving them the skills and support they need to realize their true potential. A two-year mentor program helps another 100 kids struggling with drug or alcohol use, and a middle school platform reaches out to 1,000 at-risk kids before they get into trouble. |

| **Haggerty, Rosanne. Founder. Recipient of an Elfenworks Harmony with Hope award.** | Community Solutions www.cmtyolutions.org  
- Vision: End long-term homelessness. Community Solutions is spreading the work begun by founder Rosanne Haggerty at Common Ground—a pioneering nonprofit aimed at ending homelessness In New York—to cities across the nation and worldwide.  
- Special Skills: Rosanne Haggerty put her background in architecture to work, when tackling homelessness.  
- Non-Duplication: Partnership: Organization works to achieve that goal by coordinating national organizations and local community efforts.  
- Credit Sharing: all 186 communities involved  
- Feedback: Community Solutions’ 100,000 homes campaign exceeded their nationwide | When Rosanne Haggerty applied metrics she was able to make a case for housing the homeless as a budget win... and exceeded her goal for housing 100,000 homeless. |
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<thead>
<tr>
<th>Name</th>
<th>Position</th>
<th>Vision</th>
<th>Special Skills</th>
<th>Non-Duplication</th>
<th>Partnership</th>
<th>Credit Sharing</th>
<th>Feedback</th>
<th>Staying Power</th>
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</thead>
<tbody>
<tr>
<td>Mike Jacobson, PhD</td>
<td>Co-Founder and Executive Director</td>
<td>• Goal: collectively housing 100,000 of the nation’s most chronically homeless individuals and families by July, 2014, and they have set their sites on ending chronic homelessness in the United States completely. • Staying Power: On task since 1990</td>
<td>• Vision: healthy, safe, honest domestic food supply • Special Skills: scientist • Non-Duplication: watchdog was needed • Partnership: “Food Day” naming invites partnership • Credit Sharing: with Food Day partners • Feedback: successes with FDA rules and labeling, and with industry practices, listed on website. • Staying Power: A strong advocate for nutrition and health, food safety, alcohol policy, and sound science since 1971</td>
<td>The Center for Science in the Public Interest boasts the largest-circulation health newsletter in North America, the award-winning Nutrition Action Healthletter. And many advocacy wins listed on website.</td>
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<tr>
<td>Lee, Lois, PhD</td>
<td>Founder</td>
<td>• Vision: rescue children between the ages of 11 and 17 otherwise abandoned to the mean streets of prostitution • Most recently, founder Lois Lee initiated With Out Walls (WOW) to bring COTN’s award-winning programs and case management services to underfunded and undeveloped teen shelters across the country. • Special Skills: • Non-Duplication: When she stepped in, there was nobody else in LA helping these kids. The older, adult prostitutes asked her to help… they wanted kids to have other options. She started hosting kids in her own house. The whole area is fraught with stigma, so she was very brave to do so. • Partnership: On behalf of children rescued from the streets, she partners with hairdressers and optometrists and others. She also partners with prostitutes (who would rather not see kids fall into this lifestyle) and law enforcement (providing training). • Credit Sharing: the kids, who succeed, and all her partners. • Feedback: Provides shelter and nurture for up to 100 teens, and features an onsite school and college placement program. Today’s hotline fields 10,000 calls each year. • Staying Power: An in-home program started in 1994 and formally in 1979 as a walk-in crisis center with 24 hour hotline.</td>
<td>When Lois Lee was wide reaching with her partnerships the impact was create the largest non-penal nonprofit dedicated to saving children from the mean streets of prostitution.</td>
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<td>McConnell, Jack, MD</td>
<td>Founder</td>
<td>• Vision: The motto of VIM: “A National Solution to America’s Uninsured, One Community at a Time.” • Special Skills: Medical doctor. • Non-Duplication: Serves those who would otherwise not receive care. • Partnership: Medical retirees • Credit Sharing: Volunteers and communities • Feedback: Impact measured daily. Each year, more than 10,000 volunteers offer much-needed health care to 100,000 uninsured Americans.</td>
<td>When retired physician Dr. Jack McConnell used his special skills as a doctor, and called on other medical retirees to do the same, he was able to serve hundreds of thousands a year who would not otherwise receive medical care.</td>
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</table>
| **McCorkell, Jim. Founder. Recipient of an Elfenworks Harmony with Hope award.** | **College Possible**  
www.collegepossible.org  
**Vision:** to make college admission and success possible to low income students through intensive curriculum of coaching and support.  
**Special Skills:** education  
**Non-Duplication:** McCorkell was the first person in the country to leverage the AmeriCorps service infrastructure for college access, and it is essential to the model’s success.  
**Partnership:** colleges, institutional donors.  
**Credit Sharing:** partners.  
**Feedback:** First year, 35 students served in one city. By 2020, the goal is 20,000 students in 10 cities.  
**Staying Power:** Founded in 2000 in St. Paul, MN  

College Possible’s goal is to make postsecondary education a reality for the 200,000 at-risk kids each year who graduate high school prepared for college but who, thanks to cultural and functional barriers, aren’t able to get there. College Possible delivers highly personalized support to thousands of low-income students annually in a growing group of cities nationwide. Founder Jim McCorkell, an Ashoka Fellow, is a recipient of the Elfenworks In Harmony with Hope award. |
| **Martin, Margaret, MPH, DrPH. Founder. Recipient of an Elfenworks Harmony with Hope award.** | **Harmony Project**  
www.harmony-project.org  
**Vision:** free music education and ensemble playing for youth in under-resourced communities.  
**Special Skills:** music education  
**Non-Duplication:** unique program  
**Partnership:** music teachers  
**Credit Sharing:** partners  
**Feedback:** Each child followed. In areas where dropout rates reach 70%, the graduation rate for Harmony Project students is more than 90%.  
**Staying Power:** Since 2001  

In 2001, Margaret Martin, DrPH, MPH established Harmony Project, where highly qualified teaching artists teach thousands of children at more than a dozen sites in Los Angeles and communities around the country. Harmony Project commits to each child year-round for his or her entire childhood. Students are given an instrument and they study, practice, and perform for hours every week. Longitudinal scientific research shows that Harmony Project’s music training is fundamentally re-wiring the brains of the participants. By providing positive youth development and a sense of belonging, the program is also effectively keeping kids from joining gangs. Founder Margaret Martin is a recipient of an Elfenworks In Harmony with Hope award. |
| **Miller, Maurice Lim. Founder. Recipient of an Elfenworks Harmony with Hope award.** | **Family Independence Initiative**  
www.fii.org  
**Vision:** The Family Independence Initiative (FII) is a national center for innovating new strength-based approaches for economic and social mobility.  
**Special Skills:** community skills development  
**Non-Duplication:** unique solution  
**Partnership:** partnering with low-income families, to show that investing in their strengths and initiative delivers more powerful, sustainable, and cost-effective outcomes.  
**Credit Sharing:** with the families  
**Feedback:** families receive positive reinforcement  
**Staying Power:** since 2001  

FII operates under the assumption that most low-income families are capable of taking tangible steps towards establishing control and choice in their lives.  

President and Founder Maurice Lim Miller was appointed by President Obama to serve on the White House Council for Community Solutions, is a MacArthur Fellow, and a recipient of an Elfenworks In Harmony with Hope award. |
| **Milliken, Bill. Founder. Recipient of an Elfenworks Harmony with Hope award.** | **Communities In Schools**  
www.communitiesinschools.org  
**Vision:** dropout prevention  
**Special Skills:** education  
**Non-Duplication:** The organization directly serves more than 1.3 million students.  
**Partnership:** schools, parents, students, educators  
**Credit Sharing:** students, parents, educators, schools  
**Feedback:** dropout rates  
**Staying Power:** Over 30 years  

Communities In Schools, the country’s largest dropout prevention network, was founded on the principle that programs don’t change kids but relationships do. For more than 30 years, CIS has developed effective community partnerships between schools, families, and community leaders to build a solid support system for students. The organization directly serves more than 1.3 million students and their families each year in thousands of schools across the country. Founder Bill Milliken, who has served three U.S. Presidents, is the recipient of the National Jefferson Award for Public Service. |
<table>
<thead>
<tr>
<th>Name</th>
<th>Organization</th>
<th>Website</th>
<th>Vision</th>
<th>Special Skills</th>
<th>Non-Duplication</th>
<th>Partnership</th>
<th>Credit Sharing</th>
<th>Feedback</th>
<th>Staying Power</th>
</tr>
</thead>
<tbody>
<tr>
<td>Minorini, Paul</td>
<td>Boys Hope Girls Hope</td>
<td><a href="http://www.boyshopegirlshope.org">www.boyshopegirlshope.org</a></td>
<td>Boys Hope Girls Hope helps academically capable and motivated children in need meet their full potential by providing family-like support in a home-like environment, and opportunities and education through college.</td>
<td>education</td>
<td>capable kids who would otherwise not receive the support they need to thrive through college</td>
<td>the parents, the schools</td>
<td>the kids, parents, and schools</td>
<td>graduation rates</td>
<td>founded in 1977</td>
</tr>
<tr>
<td>Onie, Rebecca</td>
<td>Health Leads</td>
<td><a href="http://www.healthleadsusa.org">www.healthleadsusa.org</a></td>
<td>to transform the way health systems deliver care by enabling providers to &quot;prescribe&quot; basic resources like food and heat just as they do medication.</td>
<td>applying student volunteerism</td>
<td>unusual idea</td>
<td>health care providers, students</td>
<td>partners</td>
<td>Over 11,000 patients served in 2013</td>
<td>founded in 1996</td>
</tr>
<tr>
<td>Oppenheimer, Gary</td>
<td>AmpleHarvest.org</td>
<td><a href="http://www.ampleharvest.org">www.ampleharvest.org</a></td>
<td>Connect home gardeners and food pantries, helping those with an overabundance of fresh food share with those in great need.</td>
<td>Computer programming</td>
<td>There was a disconnect between America’s home gardeners with excess bounty and America's hungry.</td>
<td>food banks, home gardeners</td>
<td>home gardeners, food banks</td>
<td>number of pounds, number of food banks</td>
<td>Since 2009</td>
</tr>
<tr>
<td>Roemer, David</td>
<td>Campus MovieFest</td>
<td><a href="http://www.campusmoviefest.com">www.campusmoviefest.com</a></td>
<td>World’s largest student film festival and premier outlet for the next generation of filmmakers. CMF provides students with everything they need to make movies in one week.</td>
<td>filmmaking</td>
<td>no other program like it in the USA</td>
<td>College campuses, film equipment companies, Elfenworks, corporate sponsors, Virgin America Airlines</td>
<td>students, sponsors, host celebs</td>
<td>number of students, films, views</td>
<td>Since 2001</td>
</tr>
</tbody>
</table>

Nurtured in a safe home and provided with an excellent education, these youth thrive. Under Paul Minorini’s leadership, Boys Hope Girls Hope began a community-based outreach program for children whose home situation did not require out-of-home placement, effectively doubling the number the children that BHGH can serve. Based in Bridgeton, Missouri, Boys Hope Girls Hope currently serves children in 15 U.S. cities, plus Guatemala, Mexico, and Peru.

By enabling doctors to write prescriptions to fill their patients’ basic resource needs, Health Leads envisions a health care system that addresses all patients’ basic resource needs as a standard part of quality care. College students volunteer to work with physician/nurse mentors to locate critically needed social resources for children visiting pediatric clinics. Founder Rebecca Onie learned that a medical approach does not always solve a child’s chronic health problems if the family is deciding between paying rent, putting food on the table, or paying for a prescription. Today, nearly 1,000 student volunteers help tens of thousands of people obtain critical resources every year through Health Leads’ Family Help Desks, and a new generation of leaders is being trained to change the system of health care delivery in this country. Rebecca Onie is a recipient of an Elfenworks In Harmony with Hope award.

AmpleHarvest.org is a nationwide campaign to enable America’s 40 million home gardeners to easily share some of their food harvest with local food pantries. It’s a technology solution that educates, empowers, and connects home gardeners and local food pantries, which are often tiny operations with little virtual presence. By enrolling with AmpleHarvest.org, they become visible to home gardeners searching for a place to donate extra produce, thereby creating a national movement that has the power to greatly impact hunger. Founder Gary Oppenheimer is a recipient of the Elfenworks Foundation’s In Harmony with Hope award.

CMF is free to students thanks to corporate partners and schools. In partnership with The Elfenworks Foundation, CMF provides the farthest-reaching student social justice media award, the Elfenworks Social Justice Prize.
<table>
<thead>
<tr>
<th>Founder</th>
<th>Organization</th>
<th>Vision</th>
<th>Special Skills</th>
<th>Non-Duplication</th>
<th>Partnership</th>
<th>Credit Sharing</th>
<th>Feedback</th>
<th>Staying Power</th>
<th>Details</th>
</tr>
</thead>
<tbody>
<tr>
<td>Anna Sidana</td>
<td>One Million Lights</td>
<td>Light up homes, and create change you can see, with one million environmentally-friendly lights, a safer alternative to dangerous kerosene lamps. A solar light provides up to 8 hours of light and is four times brighter than a kerosene.</td>
<td>high tech</td>
<td>lights where there are none</td>
<td>schools</td>
<td>students, schools</td>
<td>number of lights provided</td>
<td>Since 2008</td>
<td>When the sun sets every day, millions of homes around the world plunge into darkness. In the 21st century, we should be able to offer a clean and eco-friendly solution. The vision: to improve the daily lives of children and adults by providing one million clean and healthy solar lights, which replace toxic kerosene lamps and enable children to study at night, to families around the world. Founder Anna Sidana and OML also work with US-based schools to increase awareness of global issues.</td>
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<tr>
<td>Scott Warren</td>
<td>Generation Citizen</td>
<td>Scott Warren’s belief in participatory democracy (informed by his childhood as a “foreign service brat”) is so strong that he was still an undergrad when he and a friend conceived the idea for Generation Citizen in 2008.</td>
<td>civic engagement</td>
<td>“Our democracy is broken. But our young people can fix it. If we teach them how to participate.”</td>
<td>students, educators</td>
<td>students, educators</td>
<td>Number of students served, student successes</td>
<td>Since 2007</td>
<td>The organization works to stop the cycle of underrepresentation in the democratic process of low-income, less educated, and minority citizens by teaching civic engagement. Thousands of students at under-resourced schools in cities like Providence, Boston, New York, and San Francisco take action-oriented civics lessons from trained volunteer Democracy Coaches, who work with the support of teachers in existing classes. The students identify a concern, spend the semester strategically addressing that problem, and present their plan to local leader judges at Civics Day. Student by student, GC is chipping away at the civic engagement gap. Founder Scott Warren is a recipient of an Elfenworks In Harmony with Hope award.</td>
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<tr>
<td>Gary Slutkin</td>
<td>Cure Violence</td>
<td>Violence as contagious disease. Cure it.</td>
<td>Epidemiologist Gary Slutkin's expertise in combatting infectious disease informs his approach to stemming the tide of violence in American cities. Dr. Slutkin notes that violence behaves like a contagious disease and can be interrupted and cured. Use a public health model: first, interrupt the transmission; second, identify and change the thinking of the highest potential transmitters; and third, change social norms.</td>
<td>a very nonduplicative insight</td>
<td>outreach workers—veterans of the street who are carefully recruited and trained to stem the flow of violence.</td>
<td>Violence interrupters are given the credit.</td>
<td>Measured impact. Documented reduction in shootings and killing by 41-73%, in urban neighborhoods.</td>
<td>formed in 2000 (then called CeaseFire).</td>
<td>Cure Violence has effectively reduced shootings and killings by 41-73% in urban neighborhoods around the country.</td>
</tr>
<tr>
<td>Andrew Yang</td>
<td>Venture For America</td>
<td>redirecting enterprising college graduates into early-stage businesses in underserved American cities.</td>
<td>entrepreneur</td>
<td>Provides an alternative to the predictable post-graduate march into low-growth sectors like financial services, consulting, or the law</td>
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<td>The program is revitalizing American cities and communities through entrepreneurship and allowing top graduates to earn hands-on business experience and grow a culture of achievement. VFA has placed hundreds of graduates in two-year fellowships with exciting start-ups in cities like Detroit, Cincinnati, Baltimore, and Pittsburgh.</td>
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| Young, Fr. Peter. Founder. Recipient of an Elfenworks In Harmony with Hope award. | Peter Young Housing, Industries & Treatment | Vision: Peter Young Housing Industries and Treatment (PYHIT) evolved out of Fr. Peter Young’s firm belief that effective recovery is only possible if treatment is followed up with housing and jobs training. Through a 3 pronged approach of treatment, housing and job training, he still helps many people become tax paying citizens with the dignity of a paycheck. Fr. Young calls this his three-legged stool model of recovery.  
Special Skills: job skills training, drug addiction recovery, housing, life skills training.  
Non-Duplication: Fr. Young was meeting a need, despite the stigma associated with this group.  
Partnership: state and local authorities, and the people served.  
Credit Sharing: all partners.  
Feedback: recidivism rate tracked.  
Staying Power: 50+ years. | Over 50 years ago, Peter Young stepped in to try to free people from the endless cycle of addiction and incarceration in New York, founding PYHIT. PYHIT boasts an enviable recidivism rate of less than 10 percent. Fr. Young has helped hundreds of thousands move from addiction to becoming taxpaying members of society. Rev. Peter Young is a recipient of an Elfenworks In Harmony with Hope award. |
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| Ziolkowski, Jim. Founder. Recipient of an Elfenworks Harmony with Hope award. | BuildOn | Vision: buildOn works to break the cycle of poverty, illiteracy, and low expectations through service and education. Domestically, an extensive network of youth service programs in under-resourced schools promotes community and civic engagement. Farther afield, these same students (and others) are building a new school every three days in the remotest areas of developing nations—bringing education and opportunity to the world’s poorest, and teaching American youth the value of education.  
Special Skills: experiences having lived in Harlem and also in some of the most impoverished countries.  
Non-Duplication:  
Partnership: schools  
Credit Sharing: schools, students  
Feedback: Number of participating students who attend college, and number of buildOn schools built (and number of students educated at these schools.  
Staying Power: since 1991 | Over the years, low-income students in cities across America have completed millions of hours of service. Ninety-four percent of buildOn students go to college, and buildOn schools are educating 85,000 people every day. Founder Jim Ziolkowski is a recipient of the Elfenworks Foundation’s In Harmony with Hope award. |
| The Elfenworks Elves | The Elfenworks Foundation, In Harmony with Hope | Vision: never underestimate your ripple!  
Special Skills: tech, communication (web, music, film, books), partnership, languages  
Non-Duplication: Very few foundations are working for social-justice in the USA  
Partnership: Campus Moviefest, universities, students, teachers, weekend festivals,  
Credit Sharing: built into the naming of projects such as Breathing Butterfly and For Our Time  
Feedback: we try to measure what we can  
Staying Power: going on 10 years, | The Elfenworks Foundation’s mission is to foster a world In Harmony with Hope by working for hope in America, one good thought at a time. Our vision for achieving our mission is to innovate and bridge-build for a better tomorrow through fostering creative and technology solutions that advance change. Working in partnership, we value intelligent compassion in action. |